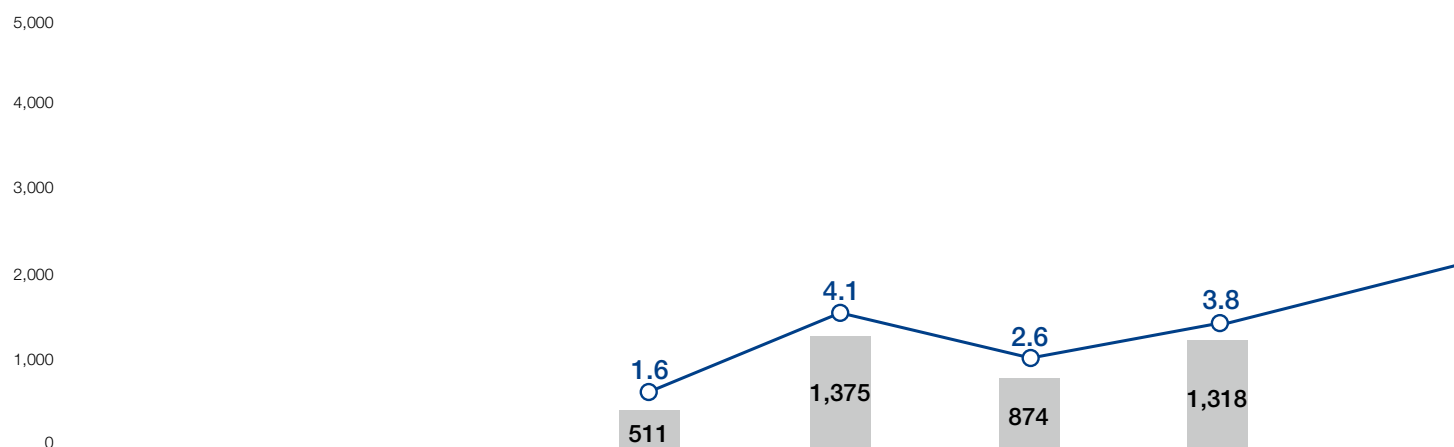


Eleven-Year Financial Summary

(¥million) ■ Profit attributable to owners of parent
○ ROE (Return on equity)



(¥million)	Fiscal 2010	Fiscal 2011	Fiscal 2012	Fiscal 2013
Net sales	140,936	141,506	151,209	158,153
Cost of sales	104,325	102,345	113,189	119,121
Gross profit	36,610	39,161	38,020	39,031
Selling, general, and administrative expenses	33,600	34,812	33,477	34,327
Operating profit	3,010	4,349	4,542	4,703
Ordinary profit	2,819	4,373	4,600	5,669
Profit before income taxes	79	3,464	1,893	2,373
Profit attributable to owners of parent	511	1,375	874	1,318
ROE (Return on equity)	1.6%	4.1%	2.6%	3.8%
ROA (Return on assets)	2.3%	3.6%	3.8%	4.4%
Gross profit margin	26.0%	27.7%	25.1%	24.7%
Selling, general, and administrative expenses ratio	23.8%	24.6%	22.1%	21.7%
Operating profit ratio	2.1%	3.1%	3.0%	3.0%
Ordinary profit ratio	2.0%	3.1%	3.0%	3.6%
Cash flows from operating activities	3,141	4,438	9,074	2,624
Cash flows from investing activities	(3,286)	(2,618)	(3,218)	(2,033)
Cash flows from financing activities	1,135	(7,095)	(1,929)	224
Free cash flows	(145)	1,819	5,856	591
Capital investments	2,785	3,765	2,758	4,036
Depreciation	4,197	4,574	4,217	4,107
R&D expenses	1,471	1,464	1,470	1,453
Total assets	123,862	115,969	125,469	131,618
Net assets	36,663	36,839	36,949	39,870
Shareholder equity	33,213	33,306	33,569	36,002
Shareholder equity ratio	26.8%	28.7%	26.8%	27.4%
Interest-bearing debts	39,407	33,720	32,865	34,506
D/E ratio (multiple)	1.19	1.01	0.98	0.96
Book value per share (BPS) (¥)	1,302.61	1,327.08	1,337.57	1,434.53
Earnings per share (EPS) (¥)	20.04	54.41	34.83	52.53
Dividend per share (¥)	25.00	31.25	37.50	37.50
Dividend payout ratio	124.8%	57.4%	107.7%	71.4%
Total dividend	638	786	941	941
Market capitalization	32,764	38,650	35,888	32,249
Employees (Consolidated) (Persons)	3,255	3,189	3,183	3,194

(Note) 1. The Company consolidated shares at a rate of one share per five as of October 1, 2016. The past figures were also consolidated retrospectively for ease of comparison.

2. For more information about our financial statements, please refer to our securities report posted on our website. <https://www.daiken.jp/company/ir/document/>

3. Free cash flows = Cash flows from operating activities + Cash flows from investing activities

4. Debt-equity ratio = Interest-bearing debts / shareholder equity (multiple)

